

**Return of Organization Exempt From Income Tax**  
Under section 501(c), 527, or 4947(a)(1) of the Internal Revenue Code (except black lung benefit trust or private foundation)

▶ The organization may have to use a copy of this return to satisfy state reporting requirements.

**A** For the 2008 calendar year, or tax year beginning \_\_\_\_\_, and ending \_\_\_\_\_

**B** Check if applicable:  
 Address change  
 Name change  
 Initial return  
 Termination  
 Amended return  
 Application pending

**C** Name of organization: **D.C. Central Kitchen, Inc.**  
 Doing Business As \_\_\_\_\_  
 Number and street (or P.O. box if mail is not delivered to street address) Room/suite  
**425 2nd Street NW**  
 City or town, state or country, and ZIP + 4  
**Washington DC 20001**

**D** Employer identification number: **52-1584936**

**E** Telephone number: **202-234-0707**

**G** Gross receipts\$ **6,258,533**

**F** Name and address of principal officer:  
**Michael F Curtin, Jr.**  
**425 2nd Street NW**  
**Washington DC 20001**

**H(a)** Is this a group return for affiliates?  Yes  No  
**H(b)** Are all affiliates included?  Yes  No  
 If "No," attach a list. (see instructions)

**I** Tax-exempt status:  501(c) ( **3** ) ◀ (insert no.) 4947(a)(1) or 527

**J** Website: ▶ **www.dccentralkitchen.org**

**K** Type of organization:  Corporation  Trust  Association  Other ▶

**L** Year of formation: **1988** **M** State of legal domicile: **DC**

**Part I Summary**

|   |  |                   |                  |
|---|--|-------------------|------------------|
| <b>Activities &amp; Governance</b>  | <b>1</b> Briefly describe the organization's mission or most significant activities:<br><b>To prepare and distribute food to people in need while creating opportunity for those needing job skills.</b> |                   |                  |
|   | <b>2</b> Check this box <input type="checkbox"/> if the organization discontinued its operations or disposed of more than 25% of its assets.   |                   |                  |
|   | <b>3</b> Number of voting members of the governing body (Part VI, line 1a)   | <b>3</b>          | <b>24</b>        |
|   | <b>4</b> Number of independent voting members of the governing body (Part VI, line 1b)   | <b>4</b>          | <b>23</b>        |
|   | <b>5</b> Total number of employees (Part V, line 2a)   | <b>5</b>          | <b>129</b>       |
|   | <b>6</b> Total number of volunteers (estimate if necessary)  | <b>6</b>          | <b>10000</b>     |
|   | <b>7a</b> Total gross unrelated business revenue from Part VIII, line 12, column (C)   | <b>7a</b>         |                  |
| <b>b</b> Net unrelated business taxable income from Form 990-T, line 34             | <b>7b</b>  | <b>0</b>          |                  |
| <b>Revenue</b>  | <b>8</b> Contributions and grants (Part VIII, line 1h)   | Prior Year        | Current Year     |
|   | <b>9</b> Program service revenue (Part VIII, line 2g)  | <b>5,529,688</b>  | <b>3,252,562</b> |
|   | <b>10</b> Investment income (Part VIII, column (A), lines 3, 4, and 7d)  | <b>607,207</b>    | <b>2,793,792</b> |
|   | <b>11</b> Other revenue (Part VIII, column (A), lines 5, 6d, 8c, 9c, 10c, and 11e)   | <b>20,524</b>     | <b>71,132</b>    |
|   | <b>12</b> Total revenue—add lines 8 through 11 (must equal Part VIII, column (A), line 12)   | <b>473</b>        | <b>118,725</b>   |
| <b>Expenses</b>   | <b>13</b> Grants and similar amounts paid (Part IX, column (A), lines 1-3)   | <b>6,157,892</b>  | <b>6,236,211</b> |
|   | <b>14</b> Benefits paid to or for members (Part IX, column (A), line 4)  | <b>300,000</b>    |                  |
|   | <b>15</b> Salaries, other compensation, employee benefits (Part IX, column (A), lines 5-10)  |                   |                  |
|   | <b>16a</b> Professional fundraising fees (Part IX, column (A), line 11e)   | <b>2,400,270</b>  | <b>2,875,450</b> |
|   | <b>b</b> Total fundraising expenses (Part IX, column (D), line 25) ▶ <b>369,733</b>  |                   |                  |
|   | <b>17</b> Other expenses (Part IX, column (A), lines 11a-11d, 11f-24f)   | <b>2,881,432</b>  | <b>3,112,320</b> |
| <b>18</b> Total expenses. Add lines 13-17 (must equal Part IX, column (A), line 25) | <b>5,581,702</b>   | <b>5,987,770</b>  |                  |
| <b>19</b> Revenue less expenses. Subtract line 18 from line 12                      | <b>576,190</b>   | <b>248,441</b>    |                  |
| <b>Net Assets or Fund Balances</b>  | <b>20</b> Total assets (Part X, line 16)   | Beginning of Year | End of Year      |
|   | <b>21</b> Total liabilities (Part X, line 26)  | <b>2,797,511</b>  | <b>1,909,492</b> |
|   | <b>22</b> Net assets or fund balances. Subtract line 21 from line 20   | <b>1,071,096</b>  | <b>626,048</b>   |
|   |  | <b>1,726,415</b>  | <b>1,283,444</b> |

**Part II Signature Block**

Under penalties of perjury, I declare that I have examined this return, including accompanying schedules and statements, and to the best of my knowledge and belief, it is true, correct, and complete. Declaration of preparer (other than officer) is based on all information of which preparer has any knowledge.

**Sign Here**

Signature of officer \_\_\_\_\_ Date \_\_\_\_\_  
 Type or print name and title \_\_\_\_\_

**Paid Preparer's Use Only**

Preparer's signature \_\_\_\_\_ Date **3/16/10** Check if self-employed  Preparer's identifying number (see instructions) \_\_\_\_\_  
 Firm's name (or yours if self-employed), address, and ZIP + 4 **Kattell & Company, P.L.**  
**808B NW 16th Ave**  
**Gainesville, FL 32601** EIN \_\_\_\_\_ Phone no. \_\_\_\_\_

May the IRS discuss this return with the preparer shown above? (see instructions)  Yes  No

**Part III Statement of Program Service Accomplishments** (see instructions)

**1** Briefly describe the organization's mission:

**To prepare and distribute food to people in need while creating opportunity for those needing job skills.**

**2** Did the organization undertake any significant program services during the year which were not listed on the prior Form 990 or 990-EZ?  Yes  No

If "Yes," describe these new services on Schedule O.

**3** Did the organization cease conducting, or make significant changes in how it conducts, any program services?  Yes  No

If "Yes," describe these changes on Schedule O.

**4** Describe the exempt purpose achievements for each of the organization's three largest program services by expenses. Section 501(c)(3) and 501(c)(4) organizations and section 4947(a)(1) trusts are required to report the amount of grants and allocations to others, the total expenses, and revenue, if any, for each program service reported.

**4a** (Code: ) (Expenses \$ **3,423,364** including grants of \$ ) (Revenue \$ )

**Food Recycling and Meal Distribution - DCKK reclaims unserved food and brings it to a central location, where it is transformed into nourishing meals. DCKK donated and delivered meals to over 100 nonprofit services agencies. (1.75 million meals prepared and served)**

**4b** (Code: ) (Expenses \$ **782,068** including grants of \$ ) (Revenue \$ )

**Fresh Start Catering, an employment project of DCKK, is a full service catering company that employs graduates of the Culinary Job Training program and provides specialized and advanced job training. (8 graduates employed)**

**4c** (Code: ) (Expenses \$ **362,946** including grants of \$ ) (Revenue \$ )

**Culinary Job Training. DCKK's 12 week training program empowers men and women, many of whom are homeless and unemployed, to provide for themselves and their families by learning professional foodservice skills. DCKK also provides life skills training and job placement support for up to one year after graduation. (47 Graduates)**

**4d** Other program services. (Describe in Schedule O.)

(Expenses \$ **531,073** including grants of \$ ) (Revenue \$ )

**4e Total program service expenses** ▶ \$ **5,099,451** (Must equal Part IX, Line 25, column (B).)

**Part IV Checklist of Required Schedules**

|   | Yes      | No       |
|---|----------|----------|
| <b>1</b> Is the organization described in section 501(c)(3) or 4947(a)(1) (other than a private foundation)? If "Yes," complete Schedule A  | <b>X</b> |          |
| <b>2</b> Is the organization required to complete Schedule B, Schedule of Contributors?   | <b>X</b> |          |
| <b>3</b> Did the organization engage in direct or indirect political campaign activities on behalf of or in opposition to candidates for public office? If "Yes," complete Schedule C, Part I   |          | <b>X</b> |
| <b>4 Section 501(c)(3) organizations.</b> Did the organization engage in lobbying activities? If "Yes," complete Schedule C, Part II  | <b>X</b> |          |
| <b>5 Section 501(c)(4), 501(c)(5), and 501(c)(6) organizations.</b> Is the organization subject to the section 6033(e) notice and reporting requirement and proxy tax? If "Yes," complete Schedule C, Part III  |          |          |
| <b>6</b> Did the organization maintain any donor advised funds or any accounts where donors have the right to provide advice on the distribution or investment of amounts in such funds or accounts? If "Yes," complete Schedule D, Part I  |          | <b>X</b> |
| <b>7</b> Did the organization receive or hold a conservation easement, including easements to preserve open space, the environment, historic land areas, or historic structures? If "Yes," complete Schedule D, Part II   |          | <b>X</b> |
| <b>8</b> Did the organization maintain collections of works of art, historical treasures, or other similar assets? If "Yes," complete Schedule D, Part III  |          | <b>X</b> |
| <b>9</b> Did the organization report an amount in Part X, line 21; serve as a custodian for amounts not listed in Part X; or provide credit counseling, debt management, credit repair, or debt negotiation services? If "Yes," complete Schedule D, Part IV                              |          | <b>X</b> |
| <b>10</b> Did the organization hold assets in term, permanent, or quasi-endowments? If "Yes," complete Schedule D, Part V   |          | <b>X</b> |
| <b>11</b> Did the organization report an amount in Part X, lines 10, 12, 13, 15, or 25? If "Yes," complete Schedule D, Parts VI, VII, VIII, IX, or X as applicable  | <b>X</b> |          |
| <b>12</b> Did the organization receive an audited financial statement for the year for which it is completing this return that was prepared in accordance with GAAP? If "Yes," complete Schedule D, Parts XI, XII, and XIII   | <b>X</b> |          |
| <b>13</b> Is the organization a school described in section 170(b)(1)(A)(ii)? If "Yes," complete Schedule E   |          | <b>X</b> |
| <b>14a</b> Did the organization maintain an office, employees, or agents outside of the U.S.?   |          | <b>X</b> |
| <b>b</b> Did the organization have aggregate revenues or expenses of more than \$10,000 from grantmaking, fundraising, business, and program service activities outside the U.S.? If "Yes," complete Schedule F, Part I   |          | <b>X</b> |
| <b>15</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of grants or assistance to any organization or entity located outside the United States? If "Yes," complete Schedule F, Part II   |          | <b>X</b> |
| <b>16</b> Did the organization report on Part IX, column (A), line 3, more than \$5,000 of aggregate grants or assistance to individuals located outside the United States? If "Yes," complete Schedule F, Part III   |          | <b>X</b> |
| <b>17</b> Did the organization report more than \$15,000 on Part IX, column (A), line 11e? If "Yes," complete Schedule G, Part I  |          | <b>X</b> |
| <b>18</b> Did the organization report more than \$15,000 total on Part VIII, lines 1c and 8a? If "Yes," complete Schedule G, Part II  | <b>X</b> |          |
| <b>19</b> Did the organization report more than \$15,000 on Part VIII, line 9a? If "Yes," complete Schedule G, Part III   |          | <b>X</b> |
| <b>20</b> Did the organization operate one or more hospitals? If "Yes," complete Schedule H   |          | <b>X</b> |
| <b>21</b> Did the organization report more than \$5,000 on Part IX, column (A), line 1? If "Yes," complete Schedule I, Parts I and II   |          | <b>X</b> |
| <b>22</b> Did the organization report more than \$5,000 on Part IX, column (A), line 2? If "Yes," complete Schedule I, Parts I and III  |          | <b>X</b> |
| <b>23</b> Did the organization answer "Yes" to Part VII, Section A, questions 3, 4, or 5? If "Yes," complete Schedule J   |          | <b>X</b> |
| <b>24a</b> Did the organization have a tax-exempt bond issue with an outstanding principal amount of more than \$100,000 as of the last day of the year, that was issued after December 31, 2002? If "Yes," answer questions 24b–24d and complete Schedule K. If "No," go to question 25. |          | <b>X</b> |
| <b>b</b> Did the organization invest any proceeds of tax-exempt bonds beyond a temporary period exception?  |          |          |
| <b>c</b> Did the organization maintain an escrow account other than a refunding escrow at any time during the year to defease any tax-exempt bonds?   |          |          |
| <b>d</b> Did the organization act as an "on behalf of" issuer for bonds outstanding at any time during the year?  |          |          |
| <b>25a Section 501(c)(3) and 501(c)(4) organizations.</b> Did the organization engage in an excess benefit transaction with a disqualified person during the year? If "Yes," complete Schedule L, Part I  |          | <b>X</b> |
| <b>b</b> Did the organization become aware that it had engaged in an excess benefit transaction with a disqualified person from a prior year? If "Yes," complete Schedule L, Part I   |          | <b>X</b> |
| <b>26</b> Was a loan to or by a current or former officer, director, trustee, key employee, highly compensated employee, or disqualified person outstanding as of the end of the organization's tax year? If "Yes," complete Schedule L, Part II  |          | <b>X</b> |
| <b>27</b> Did the organization provide a grant or other assistance to an officer, director, trustee, key employee, or substantial contributor, or to a person related to such an individual? If "Yes," complete Schedule L, Part III  |          | <b>X</b> |

**Part IV Checklist of Required Schedules (continued)**

|           |   | Yes      | No       |
|-----------|---|----------|----------|
| <b>28</b> | During the tax year, did any person who is a current or former officer, director, trustee, or key employee:   |          |          |
| <b>a</b>  | Have a direct business relationship with the organization (other than as an officer, director, trustee, or employee), or an indirect business relationship through ownership of more than 35% in another entity (individually or collectively with other person(s) listed in Part VII, Section A)? If "Yes," complete Schedule L, Part IV |          | <b>X</b> |
| <b>b</b>  | Have a family member who had a direct or indirect business relationship with the organization? If "Yes," complete Schedule L, Part IV   |          | <b>X</b> |
| <b>c</b>  | Serve as an officer, director, trustee, key employee, partner, or member of an entity (or a shareholder of a professional corporation) doing business with the organization? If "Yes," complete Schedule L, Part IV   |          | <b>X</b> |
| <b>29</b> | Did the organization receive more than \$25,000 in non-cash contributions? If "Yes," complete Schedule M  | <b>X</b> |          |
| <b>30</b> | Did the organization receive contributions of art, historical treasures, or other similar assets, or qualified conservation contributions? If "Yes," complete Schedule M  |          | <b>X</b> |
| <b>31</b> | Did the organization liquidate, terminate, or dissolve and cease operations? If "Yes," complete Schedule N, Part I  |          | <b>X</b> |
| <b>32</b> | Did the organization sell, exchange, dispose of, or transfer more than 25% of its net assets? If "Yes," complete Schedule N, Part II  |          | <b>X</b> |
| <b>33</b> | Did the organization own 100% of an entity disregarded as separate from the organization under Regulations sections 301.7701-2 and 301.7701-3? If "Yes," complete Schedule R, Part I  |          | <b>X</b> |
| <b>34</b> | Was the organization related to any tax-exempt or taxable entity? If "Yes," complete Schedule R, Parts II, III, IV, and V, line 1   | <b>X</b> |          |
| <b>35</b> | Is any related organization a controlled entity within the meaning of section 512(b)(13)? If "Yes," complete Schedule R, Part V, line 2   |          | <b>X</b> |
| <b>36</b> | <b>Section 501(c)(3) organizations.</b> Did the organization make any transfers to an exempt non-charitable related organization? If "Yes," complete Schedule R, Part V, line 2   |          | <b>X</b> |
| <b>37</b> | Did the organization conduct more than 5% of its activities through an entity that is not a related organization and that is treated as a partnership for federal income tax purposes? If "Yes," complete Schedule R, Part VI   |          | <b>X</b> |

**Part V Statements Regarding Other IRS Filings and Tax Compliance**

|            |  | Yes      | No       |
|------------|--|----------|----------|
| <b>1a</b>  | Enter the number reported in Box 3 of Form 1096, Annual Summary and Transmittal of U.S. Information Returns. Enter -0- if not applicable   |          |          |
| <b>1a</b>  | <b>36</b>  |          |          |
| <b>1b</b>  | Enter the number of Forms W-2G included in line 1a. Enter -0- if not applicable  |          |          |
| <b>1b</b>  | <b>0</b>   |          |          |
| <b>1c</b>  | Did the organization comply with backup withholding rules for reportable payments to vendors and reportable gaming (gambling) winnings to prize winners?   | <b>X</b> |          |
| <b>2a</b>  | Enter the number of employees reported on Form W-3, Transmittal of Wage and Tax Statements, filed for the calendar year ending with or within the year covered by this return  |          |          |
| <b>2a</b>  | <b>129</b>   |          |          |
| <b>2b</b>  | If at least one is reported on line 2a, did the organization file all required federal employment tax returns?<br><b>Note.</b> If the sum of lines 1a and 2a is greater than 250, you may be required to e-file this return. (see instructions)  | <b>X</b> |          |
| <b>3a</b>  | Did the organization have unrelated business gross income of \$1,000 or more during the year covered by this return?   |          | <b>X</b> |
| <b>3b</b>  | If "Yes," has it filed a Form 990-T for this year? If "No," provide an explanation in Schedule O   |          |          |
| <b>4a</b>  | At any time during the calendar year, did the organization have an interest in, or a signature or other authority over, a financial account in a foreign country (such as a bank account, securities account, or other financial account)?   |          | <b>X</b> |
| <b>4b</b>  | If "Yes," enter the name of the foreign country: <b>▶</b><br>See the instructions for exceptions and filing requirements for Form TD F 90-22.1, Report of Foreign Bank and Financial Accounts.   |          |          |
| <b>5a</b>  | Was the organization a party to a prohibited tax shelter transaction at any time during the tax year?  |          | <b>X</b> |
| <b>5b</b>  | Did any taxable party notify the organization that it was or is a party to a prohibited tax shelter transaction?   |          | <b>X</b> |
| <b>5c</b>  | If "Yes," to question 5a or 5b, did the organization file Form 8886-T, Disclosure by Tax-Exempt Entity Regarding Prohibited Tax Shelter Transaction?   |          |          |
| <b>6a</b>  | Did the organization solicit any contributions that were not tax deductible?   |          | <b>X</b> |
| <b>6b</b>  | If "Yes," did the organization include with every solicitation an express statement that such contributions or gifts were not tax deductible?  |          |          |
| <b>7</b>   | <b>Organizations that may receive deductible contributions under section 170(c).</b>   |          |          |
| <b>7a</b>  | Did the organization provide goods or services in exchange for any quid pro quo contribution of more than \$75?  |          | <b>X</b> |
| <b>7b</b>  | If "Yes," did the organization notify the donor of the value of the goods or services provided?  |          |          |
| <b>7c</b>  | Did the organization sell, exchange, or otherwise dispose of tangible personal property for which it was required to file Form 8282?   |          | <b>X</b> |
| <b>7d</b>  | If "Yes," indicate the number of Forms 8282 filed during the year  |          |          |
| <b>7e</b>  | Did the organization, during the year, receive any funds, directly or indirectly, to pay premiums on a personal benefit contract?  |          | <b>X</b> |
| <b>7f</b>  | Did the organization, during the year, pay premiums, directly or indirectly, on a personal benefit contract?   |          | <b>X</b> |
| <b>7g</b>  | For all contributions of qualified intellectual property, did the organization file Form 8899 as required?   |          | <b>X</b> |
| <b>7h</b>  | For contributions of cars, boats, airplanes, and other vehicles, did the organization file a Form 1098-C as required?  |          | <b>X</b> |
| <b>8</b>   | <b>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds and section 509(a)(3) supporting organizations.</b> Did the supporting organization, or a fund maintained by a sponsoring organization, have excess business holdings at any time during the year? |          | <b>X</b> |
| <b>9</b>   | <b>Section 501(c)(3) and other sponsoring organizations maintaining donor advised funds.</b>   |          |          |
| <b>9a</b>  | Did the organization make any taxable distributions under section 4966?  |          | <b>X</b> |
| <b>9b</b>  | Did the organization make a distribution to a donor, donor advisor, or related person?   |          | <b>X</b> |
| <b>10</b>  | <b>Section 501(c)(7) organizations.</b> Enter:   |          |          |
| <b>10a</b> | Initiation fees and capital contributions included on Part VIII, line 12   |          |          |
| <b>10b</b> | Gross receipts, included on Form 990, Part VIII, line 12, for public use of club facilities  |          |          |
| <b>11</b>  | <b>Section 501(c)(12) organizations.</b> Enter:  |          |          |
| <b>11a</b> | Gross income from members or shareholders  |          |          |
| <b>11b</b> | Gross income from other sources (Do not net amounts due or paid to other sources against amounts due or received from them.)   |          |          |
| <b>12a</b> | <b>Section 4947(a)(1) non-exempt charitable trusts.</b> Is the organization filing Form 990 in lieu of Form 1041?  |          |          |
| <b>12b</b> | If "Yes," enter the amount of tax-exempt interest received or accrued during the year  |          |          |

**Part VI Governance, Management, and Disclosure** (Sections A, B, and C request information about policies not required by the Internal Revenue Code.)

**Section A. Governing Body and Management**

|   |   | Yes       | No       |
|---|---|-----------|----------|
| For each "Yes" response to lines 2–7b below, and for a "No" response to lines 8 or 9b below, describe the circumstances, processes, or changes in Schedule O. See instructions. |   |           |          |
| <b>1a</b>   | Enter the number of voting members of the governing body  | <b>24</b> |          |
| <b>1b</b>   | Enter the number of voting members that are independent   | <b>23</b> |          |
| <b>2</b>  | Did any officer, director, trustee, or key employee have a family relationship or a business relationship with any other officer, director, trustee, or key employee?   |           | <b>X</b> |
| <b>3</b>  | Did the organization delegate control over management duties customarily performed by or under the direct supervision of officers, directors or trustees, or key employees to a management company or other person? |           | <b>X</b> |
| <b>4</b>  | Did the organization make any significant changes to its organizational documents since the prior Form 990 was filed?   |           | <b>X</b> |
| <b>5</b>  | Did the organization become aware during the year of a material diversion of the organization's assets?   |           | <b>X</b> |
| <b>6</b>  | Does the organization have members or stockholders?   |           | <b>X</b> |
| <b>7a</b>   | Does the organization have members, stockholders, or other persons who may elect one or more members of the governing body?   |           | <b>X</b> |
| <b>7b</b>   | Are any decisions of the governing body subject to approval by members, stockholders, or other persons?   |           | <b>X</b> |
| <b>8</b>  | Did the organization contemporaneously document the meetings held or written actions undertaken during the year by the following:   |           |          |
| <b>8a</b>   | The governing body?   | <b>X</b>  |          |
| <b>8b</b>   | Each committee with authority to act on behalf of the governing body?   | <b>X</b>  |          |
| <b>9a</b>   | Does the organization have local chapters, branches, or affiliates?   |           | <b>X</b> |
| <b>9b</b>   | If "Yes," does the organization have written policies and procedures governing the activities of such chapters, affiliates, and branches to ensure their operations are consistent with those of the organization?  |           |          |
| <b>10</b>   | Was a copy of the Form 990 provided to the organization's governing body before it was filed? All organizations must describe in Schedule O the process, if any, the organization uses to review the Form 990       | <b>X</b>  |          |
| <b>11</b>   | Is there any officer, director or trustee, or key employee listed in Part VII, Section A, who cannot be reached at the organization's mailing address? If "Yes," provide the names and addresses in Schedule O      |           | <b>X</b> |

**Section B. Policies**

|            |  | Yes      | No       |
|------------|--|----------|----------|
| <b>12a</b> | Does the organization have a written conflict of interest policy? If "No," go to line 13   | <b>X</b> |          |
| <b>12b</b> | Are officers, directors or trustees, and key employees required to disclose annually interests that could give rise to conflicts?  | <b>X</b> |          |
| <b>12c</b> | Does the organization regularly and consistently monitor and enforce compliance with the policy? If "Yes," describe in Schedule O how this is done   | <b>X</b> |          |
| <b>13</b>  | Does the organization have a written whistleblower policy?   |          | <b>X</b> |
| <b>14</b>  | Does the organization have a written document retention and destruction policy?  |          | <b>X</b> |
| <b>15</b>  | Did the process for determining compensation of the following persons include a review and approval by independent persons, comparability data, and contemporaneous substantiation of the deliberation and decision:   |          |          |
| <b>15a</b> | The organization's CEO, Executive Director, or top management official?  |          | <b>X</b> |
| <b>15b</b> | Other officers or key employees of the organization? Describe the process in Schedule O. (see instructions)  |          | <b>X</b> |
| <b>16a</b> | Did the organization invest in, contribute assets to, or participate in a joint venture or similar arrangement with a taxable entity during the year?  |          | <b>X</b> |
| <b>16b</b> | If "Yes," has the organization adopted a written policy or procedure requiring the organization to evaluate its participation in joint venture arrangements under applicable federal tax law, and taken steps to safeguard the organization's exempt status with respect to such arrangements? |          |          |

**Section C. Disclosure**

|           |   |
|-----------|---|
| <b>17</b> | List the states with which a copy of this Form 990 is required to be filed ▶ <b>DC, VA, MD</b>  |
| <b>18</b> | Section 6104 requires an organization to make its Form 1023 (or 1024 if applicable), 990, and 990-T (501(c)(3)s only) available for public inspection. Indicate how you make these available. Check all that apply.<br><input type="checkbox"/> Own website <input type="checkbox"/> Another's website <input checked="" type="checkbox"/> Upon request |
| <b>19</b> | Describe in Schedule O whether (and if so, how), the organization makes its governing documents, conflict of interest policy, and financial statements available to the public.   |
| <b>20</b> | State the name, physical address, and telephone number of the person who possesses the books and records of the organization: ▶ <b>Glenda Cognevich</b> <b>425 2nd Street, NW</b><br><b>Washington</b> <b>DC 20001</b> <b>202-234-0707</b>  |

**Part VII Compensation of Officers, Directors, Trustees, Key Employees, Highest Compensated Employees, and Independent Contractors****Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees**

**1a** Complete this table for all persons required to be listed. Use Schedule J-2 if additional space is needed.

- List all of the organization's **current** officers, directors, trustees (whether individuals or organizations), regardless of amount of compensation, and **current** key employees. Enter -0- in columns (D), (E), and (F) if no compensation was paid.
  - List the organization's five **current** highest compensated employees (other than an officer, director, trustee, or key employee) who received reportable compensation (Box 5 of Form W-2 and/or Box 7 of Form 1099-MISC) of more than \$100,000 from the organization and any related organizations.
  - List all of the organization's **former** officers, key employees, and highest compensated employees who received more than \$100,000 of reportable compensation from the organization and any related organizations.
  - List all of the organization's **former directors or trustees** that received, in the capacity as a former director or trustee of the organization, more than \$10,000 of reportable compensation from the organization and any related organizations.
- List persons in the following order: individual trustees or directors; institutional trustees; officers; key employees; highest compensated employees; and former such persons.

Check this box if the organization did not compensate any officer, director, trustee, or key employee.

| (A)<br>Name and Title             | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------|-------------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|                                   |                               | Individual trustee or director         | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| Maria Tibor<br>Board Chair        | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Lynne Breaux<br>Board Member      | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Josh Carin<br>Board Member        | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Gil Crawford<br>Board Member      | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Ken Crerar<br>Board Member        | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Michael Freedman<br>Board Member  | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Tyffany Godbout<br>Board Member   | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Ryland Johnson<br>Board Member    | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| David Kassir<br>Board Member      | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| LaShon Kell<br>Secretary          | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Jodie Kelley<br>Board Member      | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Ris Lacoste<br>Board Member       | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Sam LeBlanc<br>Treasurer          | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Chance Patterson<br>Board Member  | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Barton Seaver<br>Board Member     | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Geoffrey Stricker<br>Board Member | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |
| Twanda Thomas<br>Board Member     | 1                             | X                                      |                       |         |              |                              | 0      | 0  | 0   |   |

**Part VII Section A. Officers, Directors, Trustees, Key Employees, and Highest Compensated Employees** (continued)

| (A)<br>Name and title             | (B)<br>Average hours per week | (C)<br>Position (check all that apply) |                       |         |              |                              |        | (D)<br>Reportable compensation from the organization (W-2/1099-MISC) | (E)<br>Reportable compensation from related organizations (W-2/1099-MISC) | (F)<br>Estimated amount of other compensation from the organization and related organizations |
|-----------------------------------|-------------------------------|--|-----------------------|---------|--------------|------------------------------|--------|--|---|---|
|                                   |                               | Individual trustee or director         | Institutional trustee | Officer | Key employee | Highest compensated employee | Former |  |   |   |
| Nancy Torray<br>Board Member      | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Rhonda Willingham<br>Board Member | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Xavier Deshayes<br>Board Member   | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Ray Kemp<br>Board Member          | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Jose Andres<br>Board Member       | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Rob Wilder<br>Board Member        | 1                             | X                                      |                       |         |              |                              |        | 0  | 0   | 0   |
| Robert Egger<br>President         | 40                            |  |                       | X       |              |                              |        | 85,746   | 0   | 14,970  |
| Michael Curtin<br>CEO             | 40                            |  |                       | X       |              |                              |        | 85,142   | 0   | 12,990  |
| <b>1b Total</b>                   |                               |  |                       |         |              |                              |        | <b>170,888</b>   |   | <b>27,960</b>   |

**2** Total number of individuals (including those in 1a) who received more than \$100,000 in reportable compensation from the organization **0**

|   | Yes | No       |
|---|-----|----------|
| <b>3</b> Did the organization list any <b>former</b> officer, director or trustee, key employee, or highest compensated employee on line 1a? If "Yes," complete Schedule J for such individual  |     | <b>X</b> |
| <b>4</b> For any individual listed on line 1a, is the sum of reportable compensation and other compensation from the organization and related organizations greater than \$150,000? If "Yes," complete Schedule J for such individual |     | <b>X</b> |
| <b>5</b> Did any person listed on line 1a receive or accrue compensation from any unrelated organization for services rendered to the organization? If "Yes," complete Schedule J for such person                                     |     | <b>X</b> |

**Section B. Independent Contractors**

**1** Complete this table for your five highest compensated independent contractors that received more than \$100,000 of compensation from the organization.

| (A)<br>Name and business address | (B)<br>Description of services | (C)<br>Compensation |
|----------------------------------|--------------------------------|---------------------|
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |
|                                  |                                |                     |

**2** Total number of independent contractors (including those in 1) who received more than \$100,000 in compensation from the organization **0**

**Part VIII Statement of Revenue**

|   |   | (A)<br>Total revenue           | (B)<br>Related or<br>exempt<br>function<br>revenue | (C)<br>Unrelated<br>business<br>revenue | (D)<br>Revenue<br>excluded from tax<br>under sections<br>512, 513, or 514 |  |
|---|---|--------------------------------|--|---|---|--|
| <b>Contributions, gifts, grants<br/>and other similar amounts</b>                   | <b>1a</b> Federated campaigns   | <b>1a</b> 183,724              |  |   |   |  |
|   | <b>b</b> Membership dues  | <b>1b</b>                      |  |   |   |  |
|   | <b>c</b> Fundraising events   | <b>1c</b> 180,109              |  |   |   |  |
|   | <b>d</b> Related organizations  | <b>1d</b>                      |  |   |   |  |
|   | <b>e</b> Government grants (contributions)  | <b>1e</b> 35,608               |  |   |   |  |
|   | <b>f</b> All other contributions, gifts, grants,<br>and similar amounts not included above  | <b>1f</b> 2,853,121            |  |   |   |  |
|   | <b>g</b> Noncash contributions included in lines 1a-1f: \$  | 1,257,073                      |  |   |   |  |
|   | <b>h</b> Total. Add lines 1a-1f   | ▶ 3,252,562                    |  |   |   |  |
| <b>Program Service Revenue</b>  | <b>2a</b> Local Government Contracts  | Busn. Code                     | 1,972,200  | 1,972,200                               |   |  |
|   | <b>b</b> Retail Food Sales  |                                | 474,058  | 474,058                                 |   |  |
|   | <b>c</b> Contract Food Sales  |                                | 240,255  | 240,255                                 |   |  |
|   | <b>d</b> Other Contracts  |                                | 107,279  | 107,279                                 |   |  |
|   | <b>e</b>  |                                |  |   |   |  |
|   | <b>f</b> All other program service revenue  |                                |  |   |   |  |
|   | <b>g</b> Total. Add lines 2a-2f   | ▶ 2,793,792                    |  |   |   |  |
| <b>Other Revenue</b>  | <b>3</b> Investment income (including dividends, interest, and<br>other similar amounts)  | ▶ 71,132                       |  |   | 71,132  |  |
|   | <b>4</b> Income from investment of tax-exempt bond proceeds   | ▶                              |  |   |   |  |
|   | <b>5</b> Royalties  | ▶                              |  |   |   |  |
|   | <b>6a</b> Gross Rents   | (i) Real                       |  |   |   |  |
|   |   | (ii) Personal                  |  |   |   |  |
|   | <b>b</b> Less: rental exps.   |                                |  |   |   |  |
|   | <b>c</b> Rental inc. or (loss)  |                                |  |   |   |  |
|   | <b>d</b> Net rental income or (loss)  | ▶                              |  |   |   |  |
|   | <b>7a</b> Gross amount from<br>sales of assets<br>other than inventory  | (i) Securities                 |  |   |   |  |
|   |   | (ii) Other                     |  |   |   |  |
|   | <b>b</b> Less: cost or other<br>basis & sales exps.   |                                |  |   |   |  |
|   | <b>c</b> Gain or (loss)   |                                |  |   |   |  |
|   | <b>d</b> Net gain or (loss)   | ▶                              |  |   |   |  |
|   | <b>8a</b> Gross income from fundraising events<br>(not including \$ 180,109<br>of contributions reported on line 1c).<br>See Part IV, line 18 | <b>a</b> 95,125                |  |   |   |  |
|   |   | <b>b</b> Less: direct expenses | <b>b</b> 22,322                                    |   |   |  |
| <b>c</b> Net income or (loss) from fundraising events                               | ▶ 72,803  | 72,803                         |  |   |   |  |
| <b>9a</b> Gross income from gaming activities.<br>See Part IV, line 19              | <b>a</b>  |                                |  |   |   |  |
|   | <b>b</b> Less: direct expenses  | <b>b</b>                       |  |   |   |  |
| <b>c</b> Net income or (loss) from gaming activities                                | ▶   |                                |  |   |   |  |
| <b>10a</b> Gross sales of inventory, less<br>returns and allowances                 | <b>a</b>  |                                |  |   |   |  |
|   | <b>b</b> Less: cost of goods sold   | <b>b</b>                       |  |   |   |  |
| <b>c</b> Net income or (loss) from sales of inventory                               | ▶   |                                |  |   |   |  |
| Miscellaneous Revenue   |   | Busn. Code                     |  |   |   |  |
| <b>11a</b> Speaker Fees   |   | 29,175                         | 29,175   |   |   |  |
| <b>b</b> Misc Revenue   |   | 16,747                         |  |   | 16,747  |  |
| <b>c</b>  |   |                                |  |   |   |  |
| <b>d</b> All other revenue  |   |                                |  |   |   |  |
| <b>e</b> Total. Add lines 11a-11d   | ▶ 45,922  |                                |  |   |   |  |
| <b>12</b> Total Revenue. Add lines 1h, 2g, 3, 4, 5, 6d, 7d, 8c,<br>9c, 10c, and 11e | ▶ 6,236,211   | 2,895,770                      | 0  |   | 87,879  |  |

**Part IX Statement of Functional Expenses**

**Section 501(c)(3) and 501(c)(4) organizations must complete all columns.  
All other organizations must complete column (A) but are not required to complete columns (B), (C), and (D).**

| <b>Do not include amounts reported on lines 6b, 7b, 8b, 9b, and 10b of Part VIII.</b>  | <b>(A)</b><br>Total expenses | <b>(B)</b><br>Program service expenses | <b>(C)</b><br>Management and general expenses | <b>(D)</b><br>Fundraising expenses |
|--|------------------------------|--|---|------------------------------------|
| 1 Grants and other assistance to governments and organizations in the U.S. See Part IV, line 21  |                              |  |   |                                    |
| 2 Grants and other assistance to individuals in the U.S. See Part IV, line 22  |                              |  |   |                                    |
| 3 Grants and other assistance to governments, organizations, and individuals outside the U.S. See Part IV, lines 15 and 16   |                              |  |   |                                    |
| 4 Benefits paid to or for members  |                              |  |   |                                    |
| 5 Compensation of current officers, directors, trustees, and key employees   | <b>198,848</b>               | <b>95,293</b>                          | <b>73,728</b>                                 | <b>29,827</b>                      |
| 6 Compensation not included above, to disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B)  |                              |  |   |                                    |
| 7 Other salaries and wages   | <b>2,070,653</b>             | <b>1,631,502</b>                       | <b>277,256</b>                                | <b>161,895</b>                     |
| 8 Pension plan contributions (include section 401(k) and section 403(b) employer contributions)  | <b>49,148</b>                | <b>32,755</b>                          | <b>10,890</b>                                 | <b>5,503</b>                       |
| 9 Other employee benefits  | <b>354,987</b>               | <b>306,803</b>                         | <b>14,318</b>                                 | <b>33,866</b>                      |
| 10 Payroll taxes   | <b>201,814</b>               | <b>162,635</b>                         | <b>20,577</b>                                 | <b>18,602</b>                      |
| 11 Fees for services (non-employees):  |                              |  |   |                                    |
| a Management   |                              |  |   |                                    |
| b Legal  |                              |  |   |                                    |
| c Accounting   | <b>14,410</b>                |  | <b>14,410</b>                                 |                                    |
| d Lobbying   |                              |  |   |                                    |
| e Professional fundraising services. See Part IV, line 7   |                              |  |   |                                    |
| f Investment management fees   |                              |  |   |                                    |
| g Other  | <b>111,128</b>               | <b>35,902</b>                          | <b>74,701</b>                                 | <b>525</b>                         |
| 12 Advertising and promotion   |                              |  |   |                                    |
| 13 Office expenses   | <b>154,788</b>               | <b>40,025</b>                          | <b>51,893</b>                                 | <b>62,870</b>                      |
| 14 Information technology  |                              |  |   |                                    |
| 15 Royalties   |                              |  |   |                                    |
| 16 Occupancy   |                              |  |   |                                    |
| 17 Travel  | <b>28,776</b>                | <b>17,736</b>                          | <b>8,270</b>                                  | <b>2,770</b>                       |
| 18 Payments of travel or entertainment expenses for any federal, state, or local public officials  |                              |  |   |                                    |
| 19 Conferences, conventions, and meetings  |                              |  |   |                                    |
| 20 Interest  | <b>54,945</b>                | <b>5,223</b>                           | <b>46,587</b>                                 | <b>3,135</b>                       |
| 21 Payments to affiliates  |                              |  |   |                                    |
| 22 Depreciation, depletion, and amortization   | <b>120,994</b>               | <b>49,257</b>                          | <b>71,737</b>                                 |                                    |
| 23 Insurance   | <b>25,163</b>                | <b>108</b>                             | <b>25,055</b>                                 |                                    |
| 24 Other expenses. Itemize expenses not covered above. (Expenses grouped together and labeled miscellaneous may not exceed 5% of total expenses shown on line 25 below)  |                              |  |   |                                    |
| a <b>Donated Food &amp; Beverage</b>   | <b>1,257,073</b>             | <b>1,257,073</b>                       |   |                                    |
| b <b>Purchased Food &amp; Beverage</b>   | <b>804,766</b>               | <b>804,736</b>                         |   | <b>30</b>                          |
| c <b>Kitchen Costs</b>   | <b>264,699</b>               | <b>264,699</b>                         |   |                                    |
| d <b>Vehicle Expense</b>   | <b>111,775</b>               | <b>111,775</b>                         |   |                                    |
| e <b>Program Expense</b>   | <b>98,225</b>                | <b>98,225</b>                          |   |                                    |
| f All other expenses   | <b>65,578</b>                | <b>185,704</b>                         | <b>-170,836</b>                               | <b>50,710</b>                      |
| <b>25 Total functional expenses.</b> Add lines 1 through 24f   | <b>5,987,770</b>             | <b>5,099,451</b>                       | <b>518,586</b>                                | <b>369,733</b>                     |
| 26 <b>Joint Costs.</b> Check here <input type="checkbox"/> if following SOP 98-2. Complete this line only if the organization reported in column (B) joint costs from a combined educational campaign and fundraising solicitation |                              |  |   |                                    |

**Part X Balance Sheet**

|  |   | (A)<br>Beginning of year |           | (B)<br>End of year |
|--|---|--------------------------|-----------|--------------------|
| <b>Assets</b>  | 1 Cash—non-interest bearing   | 154,216                  | 1         | 196,798            |
|  | 2 Savings and temporary cash investments  |                          | 2         |                    |
|  | 3 Pledges and grants receivable, net  | 78,123                   | 3         | 74,771             |
|  | 4 Accounts receivable, net  | 240,472                  | 4         | 273,354            |
|  | 5 Receivables from current and former officers, directors, trustees, key employees, or other related parties. Complete Part II of Schedule L                            |                          | 5         |                    |
|  | 6 Receivables from other disqualified persons (as defined under section 4958(f)(1)) and persons described in section 4958(c)(3)(B). Complete Part II of Schedule L      |                          | 6         |                    |
|  | 7 Notes and loans receivable, net   |                          | 7         |                    |
|  | 8 Inventories for sale or use   | 9,180                    | 8         | 14,542             |
|  | 9 Prepaid expenses and deferred charges   | 32,342                   | 9         | 13,009             |
|  | 10a Land, buildings, and equipment: cost basis  | 10a 547,943              |           |                    |
|  | b Less: accumulated depreciation. Complete Part VI of Schedule D  | 10b 227,264              |           |                    |
|  | 11 Investments—publicly traded securities   | 1,932,519                | 11        | 1,016,339          |
|  | 12 Investments—other securities. See Part IV, line 11   |                          | 12        |                    |
|  | 13 Investments—program-related. See Part IV, line 11  |                          | 13        |                    |
|  | 14 Intangible assets  |                          | 14        |                    |
|  | 15 Other assets. See Part IV, line 11   |                          | 15        |                    |
| 16 <b>Total assets.</b> Add lines 1 through 15 (must equal line 34). | 2,797,511   | 16                       | 1,909,492 |                    |
| <b>Liabilities</b>   | 17 Accounts payable and accrued expenses  | 367,768                  | 17        | 290,030            |
|  | 18 Grants payable   | 300,000                  | 18        |                    |
|  | 19 Deferred revenue   | 7,500                    | 19        | 51,789             |
|  | 20 Tax-exempt bond liabilities  |                          | 20        |                    |
|  | 21 Escrow account liability. Complete Part IV of Schedule D   |                          | 21        |                    |
|  | 22 Payables to current and former officers, directors, trustees, key employees, highest compensated employees, and disqualified persons. Complete Part II of Schedule L |                          | 22        |                    |
|  | 23 Secured mortgages and notes payable to unrelated third parties   | 369,858                  | 23        | 275,000            |
|  | 24 Unsecured notes and loans payable  |                          | 24        |                    |
|  | 25 Other liabilities. Complete Part X of Schedule D   | 25,970                   | 25        | 9,229              |
|  | 26 <b>Total liabilities.</b> Add lines 17 through 25  | 1,071,096                | 26        | 626,048            |
| <b>Net Assets or Fund Balances</b>                                   | <b>Organizations that follow SFAS 117, check here <input checked="" type="checkbox"/> and complete lines 27 through 29, and lines 33 and 34.</b>                        |                          |           |                    |
|  | 27 Unrestricted net assets  | 1,626,415                | 27        | 1,283,444          |
|  | 28 Temporarily restricted net assets  | 100,000                  | 28        |                    |
|  | 29 Permanently restricted net assets  |                          | 29        |                    |
|  | <b>Organizations that do not follow SFAS 117, check here <input type="checkbox"/> and complete lines 30 through 34.</b>   |                          |           |                    |
|  | 30 Capital stock or trust principal, or current funds   |                          | 30        |                    |
|  | 31 Paid-in or capital surplus, or land, building, or equipment fund   |                          | 31        |                    |
|  | 32 Retained earnings, endowment, accumulated income, or other funds   |                          | 32        |                    |
|  | 33 <b>Total net assets or fund balances</b>   | 1,726,415                | 33        | 1,283,444          |
| 34 <b>Total liabilities and net assets/fund balances</b>             | 2,797,511   | 34                       | 1,909,492 |                    |

**Part XI Financial Statements and Reporting**

|   | Yes | No |
|---|-----|----|
| 1 Accounting method used to prepare the Form 990: <input type="checkbox"/> Cash <input checked="" type="checkbox"/> Accrual <input type="checkbox"/> Other  |     |    |
| 2a Were the organization's financial statements compiled or reviewed by an independent accountant?  |     | X  |
| b Were the organization's financial statements audited by an independent accountant?  | X   |    |
| c If "Yes" to lines 2a or 2b, does the organization have a committee that assumes responsibility for oversight of the audit, review, or compilation of its financial statements and selection of an independent accountant? | X   |    |
| 3a As a result of a federal award, was the organization required to undergo an audit or audits as set forth in the Single Audit Act and OMB Circular A-133?   |     | X  |
| b If "Yes," did the organization undergo the required audit or audits?  |     |    |



**Part II Support Schedule for Organizations Described in Sections 170(b)(1)(A)(iv) and 170(b)(1)(A)(vi)**

(Complete only if you checked the box on line 5, 7, or 8 of Part I.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ▶  | (a) 2004  | (b) 2005  | (c) 2006  | (d) 2007  | (e) 2008  | (f) Total  |
|--|-----------|-----------|-----------|-----------|-----------|------------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")  | 1,301,408 | 3,748,285 | 4,865,057 | 5,529,688 | 3,252,562 | 18,697,000 |
| <b>2</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf   |           |           |           |           |           |            |
| <b>3</b> The value of services or facilities furnished by a governmental unit to the organization without charge   |           |           |           |           |           |            |
| <b>4 Total.</b> Add lines 1-3  | 1,301,408 | 3,748,285 | 4,865,057 | 5,529,688 | 3,252,562 | 18,697,000 |
| <b>5</b> The portion of total contributions by each person (other than a governmental unit or publicly supported organization) included on line 1 that exceeds 2% of the amount shown on line 11, column (f) |           |           |           |           |           | 1,972,452  |
| <b>6 Public support.</b> Subtract line 5 from line 4.  |           |           |           |           |           | 16,724,548 |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ▶   | (a) 2004  | (b) 2005  | (c) 2006  | (d) 2007  | (e) 2008  | (f) Total  |
|---|-----------|-----------|-----------|-----------|-----------|------------|
| <b>7</b> Amounts from line 4  | 1,301,408 | 3,748,285 | 4,865,057 | 5,529,688 | 3,252,562 | 18,697,000 |
| <b>8</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources   | 2,087     |           |           | 20,524    | 71,132    | 93,743     |
| <b>9</b> Net income from unrelated business activities, whether or not the business is regularly carried on   |           |           |           |           |           |            |
| <b>10</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)   |           |           |           |           |           |            |
| <b>11 Total support.</b> Add lines 7 through 10   |           |           |           |           |           | 18,790,743 |
| <b>12</b> Gross receipts from related activities, etc. (see instructions)   |           |           |           |           | 12        | 8,002,867  |
| <b>13 First five years.</b> If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and <b>stop here</b> ▶ <input type="checkbox"/> |           |           |           |           |           |            |

**Section C. Computation of Public Support Percentage**

|   |           |           |
|---|-----------|-----------|
| <b>14</b> Public support percentage for 2008 (line 6, column (f) divided by line 11, column (f))  | <b>14</b> | 89.0042 % |
| <b>15</b> Public support percentage from 2007 Schedule A, Part IV-A, line 26f   | <b>15</b> | 72.0000 % |
| <b>16a 33 1/3 % support test—2008.</b> If the organization did not check the box on line 13, and line 14 is 33 1/3 % or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input checked="" type="checkbox"/>  |           |           |
| <b>b 33 1/3 % support test—2007.</b> If the organization did not check a box on line 13 or 16a, and line 15 is 33 1/3 % or more, check this box and <b>stop here.</b> The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>  |           |           |
| <b>17a 10%-facts-and-circumstances test—2008.</b> If the organization did not check a box on line 13, 16a, or 16b, and line 14 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/>    |           |           |
| <b>b 10%-facts-and-circumstances test—2007.</b> If the organization did not check a box on line 13, 16a, 16b, or 17a, and line 15 is 10% or more, and if the organization meets the "facts-and-circumstances" test, check this box and <b>stop here.</b> Explain in Part IV how the organization meets the "facts-and-circumstances" test. The organization qualifies as a publicly supported organization ▶ <input type="checkbox"/> |           |           |
| <b>18 Private foundation.</b> If the organization did not check a box on line 13, 16a, 16b, 17a, or 17b, check this box and see instructions ▶ <input type="checkbox"/>   |           |           |

**Part III Support Schedule for Organizations Described in Section 509(a)(2)**

(Complete only if you checked the box on line 9 of Part I.)

**Section A. Public Support**

| Calendar year (or fiscal year beginning in) ►   | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>1</b> Gifts, grants, contributions, and membership fees received. (Do not include any "unusual grants.")   |          |          |          |          |          |           |
| <b>2</b> Gross receipts from admissions, merchandise sold or services performed, or facilities furnished in any activity that is related to the organization's tax-exempt purpose       |          |          |          |          |          |           |
| <b>3</b> Gross receipts from activities that are not an unrelated trade or business under section 513   |          |          |          |          |          |           |
| <b>4</b> Tax revenues levied for the organization's benefit and either paid to or expended on its behalf  |          |          |          |          |          |           |
| <b>5</b> The value of services or facilities furnished by a governmental unit to the organization without charge  |          |          |          |          |          |           |
| <b>6 Total.</b> Add lines 1-5   |          |          |          |          |          |           |
| <b>7a</b> Amounts included on lines 1, 2, and 3 received from disqualified persons  |          |          |          |          |          |           |
| <b>b</b> Amounts included on lines 2 and 3 received from other than disqualified persons that exceed the greater of 1% of the total of lines 9, 10c, 11, and 12 for the year or \$5,000 |          |          |          |          |          |           |
| <b>c</b> Add lines 7a and 7b  |          |          |          |          |          |           |
| <b>8 Public support</b> (Subtract line 7c from line 6.)   |          |          |          |          |          |           |

**Section B. Total Support**

| Calendar year (or fiscal year beginning in) ►   | (a) 2004 | (b) 2005 | (c) 2006 | (d) 2007 | (e) 2008 | (f) Total |
|---|----------|----------|----------|----------|----------|-----------|
| <b>9</b> Amounts from line 6  |          |          |          |          |          |           |
| <b>10a</b> Gross income from interest, dividends, payments received on securities loans, rents, royalties and income from similar sources |          |          |          |          |          |           |
| <b>b</b> Unrelated business taxable income (less section 511 taxes) from businesses acquired after June 30, 1975                          |          |          |          |          |          |           |
| <b>c</b> Add lines 10a and 10b  |          |          |          |          |          |           |
| <b>11</b> Net income from unrelated business activities not included in line 10b, whether or not the business is regularly carried on     |          |          |          |          |          |           |
| <b>12</b> Other income. Do not include gain or loss from the sale of capital assets (Explain in Part IV.)                                 |          |          |          |          |          |           |
| <b>13 Total support.</b> (Add lines 9, 10c, 11, and 12.)  |          |          |          |          |          |           |

**14 First five years.** If the Form 990 is for the organization's first, second, third, fourth, or fifth tax year as a section 501(c)(3) organization, check this box and **stop here**  ►

**Section C. Computation of Public Support Percentage**

|  |           |   |
|--|-----------|---|
| <b>15</b> Public support percentage for 2008 (line 8, column (f) divided by line 13, column (f)) | <b>15</b> | % |
| <b>16</b> Public support percentage from 2007 Schedule A, Part IV-A, line 27g                    | <b>16</b> | % |

**Section D. Computation of Investment Income Percentage**

|  |           |   |
|--|-----------|---|
| <b>17</b> Investment income percentage for <b>2008</b> (line 10c, column (f) divided by line 13, column (f)) | <b>17</b> | % |
| <b>18</b> Investment income percentage from <b>2007</b> Schedule A, Part IV-A, line 27h                      | <b>18</b> | % |

**19a 33 1/3 % support tests—2008.** If the organization did not check the box on line 14, and line 15 is more than 33 1/3 %, and line 17 is not more than 33 1/3 %, check this box and **stop here**. The organization qualifies as a publicly supported organization  ►

**b 33 1/3 % support tests—2007.** If the organization did not check a box on line 14 or line 19a, and line 16 is more than 33 1/3 %, and line 18 is not more than 33 1/3 %, check this box and **stop here**. The organization qualifies as a publicly supported organization  ►

**20 Private foundation.** If the organization did not check a box on line 14, 19a or 19b, check this box and see instructions  ►



|   |   |
|---|---|
| Name of the organization<br><b>D.C. Central Kitchen, Inc.</b> | Employer identification number<br><b>52-1584936</b> |
|---|---|

Organization type (check one):

Filers of:

Section:

- Form 990 or 990-EZ  501(c)( 3 ) (enter number) organization
- 4947(a)(1) nonexempt charitable trust **not** treated as a private foundation
- 527 political organization
- Form 990-PF  501(c)(3) exempt private foundation
- 4947(a)(1) nonexempt charitable trust treated as a private foundation
- 501(c)(3) taxable private foundation

Check if your organization is covered by the **General Rule** or a **Special Rule**. (**Note.** Only a section 501(c)(7), (8), or (10) organization can check boxes for both the General Rule and a Special Rule. See instructions.)

**General Rule**

- For organizations filing Form 990, 990-EZ, or 990-PF that received, during the year, \$5,000 or more (in money or property) from any one contributor. Complete Parts I and II.

**Special Rules**

- For a section 501(c)(3) organization filing Form 990, or Form 990-EZ, that met the 33 1/3% support test of the regulations under sections 509(a)(1)/170(b)(1)(A)(vi), and received from any one contributor, during the year, a contribution of the greater of (1) \$5,000 or (2) 2% of the amount on Form 990, Part VIII, line 1h or 2% of the amount on Form 990-EZ, line 1. Complete Parts I and II.
- For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, aggregate contributions or bequests of more than \$1,000 for use exclusively for religious, charitable, scientific, literary, or educational purposes, or the prevention of cruelty to children or animals. Complete Parts I, II, and III.
- For a section 501(c)(7), (8), or (10) organization filing Form 990, or Form 990-EZ, that received from any one contributor, during the year, some contributions for use exclusively for religious, charitable, etc., purposes, but these contributions did not aggregate to more than \$1,000. (If this box is checked, enter here the total contributions that were received during the year for an exclusively religious, charitable, etc., purpose. Do not complete any of the parts unless the **General Rule** applies to this organization because it received nonexclusively religious, charitable, etc., contributions of \$5,000 or more during the year.) ..... ▶ \$ .....

**Caution.** Organizations that are not covered by the General Rule and/or the Special Rules do not file Schedule B (Form 990, 990-EZ, or 990-PF), but they **must** answer "No" on Part IV, line 2 of their Form 990, or check the box in the heading of their Form 990-EZ, or on line 2 of their Form 990-PF, to certify that they do not meet the filing requirements of Schedule B (Form 990, 990-EZ, or 990-PF).

|   |   |
|---|---|
| Name of organization<br><b>D.C. Central Kitchen, Inc.</b> | Employer identification number<br><b>52-1584936</b> |
|---|---|

**Part I** Contributors (see instructions)

| (a)<br>No. | (b)<br>Name, address, and ZIP + 4 | (c)<br>Aggregate contributions | (d)<br>Type of contribution  |
|------------|-----------------------------------|--------------------------------|--|
| <b>1</b>   | .....<br>.....<br>.....           | \$ ..... <b>150,000</b>        | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
| <b>2</b>   | .....<br>.....<br>.....           | \$ ..... <b>178,722</b>        | Person <input checked="" type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.) |
| .....      | .....<br>.....<br>.....           | \$ .....                       | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
| .....      | .....<br>.....<br>.....           | \$ .....                       | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
| .....      | .....<br>.....<br>.....           | \$ .....                       | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |
| .....      | .....<br>.....<br>.....           | \$ .....                       | Person <input type="checkbox"/><br>Payroll <input type="checkbox"/><br>Noncash <input type="checkbox"/><br>(Complete Part II if there is a noncash contribution.)            |

**SCHEDULE C  
(Form 990 or 990-EZ)**

**Political Campaign and Lobbying Activities**

OMB No. 1545-0047

**2008**

**Open to Public Inspection**

Department of the Treasury  
Internal Revenue Service

For Organizations Exempt From Income Tax Under section 501(c) and section 527

▶ To be completed by organizations described below.

▶ Attach to Form 990 or Form 990-EZ.

If the organization answered "Yes," to Form 990, Part IV, line 3, or Form 990-EZ, Part VI, line 46 (Political Campaign Activities), then

- Section 501(c)(3) organizations: Complete Parts I-A and B. Do not complete Part I-C.
- Section 501(c) (other than section 501(c)(3)) organizations: Complete Parts I-A and C below. Do not complete Part I-B.
- Section 527 organizations: Complete Part I-A only.

If the organization answered "Yes," to Form 990, Part IV, line 4, or Form 990-EZ, Part VI, line 47 (Lobbying Activities), then

- Section 501(c)(3) organizations that have filed Form 5768 (election under section 501(h)): Complete Part II-A. Do not complete Part II-B.
- Section 501(c)(3) organizations that have NOT filed Form 5768 (election under section 501(h)): Complete Part II-B. Do not complete Part II-A.

If the organization answered "Yes," to Form 990, Part IV, line 5 (Proxy Tax), then

- Section 501(c)(4), (5), or (6) organizations: Complete Part III.

Name of organization

**D.C. Central Kitchen, Inc.**

Employer identification number

**52-1584936**

**Part I-A To be completed by all organizations exempt under section 501(c) and section 527 organizations.**  
See the instructions for Schedule C for details.

- 1 Provide a description of the organization's direct and indirect political campaign activities in Part IV.
- 2 Political expenditures ▶ \$ \_\_\_\_\_
- 3 Volunteer hours \_\_\_\_\_

**Part I-B To be completed by all organizations exempt under section 501(c)(3).**  
See the instructions for Schedule C for details.

- 1 Enter the amount of any excise tax incurred by the organization under section 4955 ▶ \$ \_\_\_\_\_
- 2 Enter the amount of any excise tax incurred by organization managers under section 4955 ▶ \$ \_\_\_\_\_
- 3 If the organization incurred a section 4955 tax, did it file Form 4720 for this year?  Yes  No
- 4a Was a correction made?  Yes  No
- b If "Yes," describe in Part IV.

**Part I-C To be completed by all organizations exempt under section 501(c), except section 501(c)(3).**  
See the instructions for Schedule C for details.

- 1 Enter the amount directly expended by the filing organization for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 2 Enter the amount of the filing organization's funds contributed to other organizations for section 527 exempt function activities ▶ \$ \_\_\_\_\_
- 3 Total of direct and indirect exempt function expenditures. Add lines 1 and 2 and enter here and on Form 1120-POL, line 17b ▶ \$ \_\_\_\_\_
- 4 Did the filing organization file Form 1120-POL for this year?  Yes  No
- 5 State the names, addresses and employer identification number (EIN) of all section 527 political organizations to which payments were made. Enter the amount paid and indicate if the amount was paid from the filing organization's funds or were political contributions received and promptly and directly delivered to a separate political organization, such as a separate segregated fund or a political action committee (PAC). If additional space is needed, provide information in Part IV.

| (a) Name | (b) Address | (c) EIN | (d) Amount paid from filing organization's funds. If none, enter -0-. | (e) Amount of political contributions received and promptly and directly delivered to a separate political organization. If none, enter -0- |
|----------|-------------|---------|---|---|
|          |             |         |   |   |
|          |             |         |   |   |
|          |             |         |   |   |
|          |             |         |   |   |
|          |             |         |   |   |
|          |             |         |   |   |
|          |             |         |   |   |

**Part II-A To be completed by organizations exempt under section 501(c)(3) that filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details.****A** Check  if the filing organization belongs to an affiliated group.**B** Check  if the filing organization checked box A and "limited control" provisions apply.

| <b>Limits on Lobbying Expenditures</b><br><b>(The term "expenditures" means amounts paid or incurred.)</b>  |   | (a) Filing organization's totals                | (b) Affiliated group totals                              |                    |                               |   |  |   |  |  |   |                   |              |  |  |
|---|---|---|--|--------------------|-------------------------------|---|--|---|--|--|---|-------------------|--------------|--|--|
| <b>1a</b>   | Total lobbying expenditures to influence public opinion (grass roots lobbying)  | 5,000   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>b</b>  | Total lobbying expenditures to influence a legislative body (direct lobbying)   | 12,000  |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>c</b>  | Total lobbying expenditures (add lines 1a and 1b)   | 17,000  |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>d</b>  | Other exempt purpose expenditures   | 6,662,182                                       |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>e</b>  | Total exempt purpose expenditures (add lines 1c and 1d)   | 6,679,182                                       |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>f</b>  | Lobbying nontaxable amount. Enter the amount from the following table in both columns.  | 483,959   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <table border="1"> <thead> <tr> <th>If the amount on line 1e, column (a) or (b) is:</th> <th>The lobbying nontaxable amount is:</th> </tr> </thead> <tbody> <tr> <td>Not over \$500,000</td> <td>20% of the amount on line 1e.</td> </tr> <tr> <td>Over \$500,000 but not over \$1,000,000</td> <td>\$100,000 plus 15% of the excess over \$500,000.</td> </tr> <tr> <td>Over \$1,000,000 but not over \$1,500,000</td> <td>\$175,000 plus 10% of the excess over \$1,000,000.</td> </tr> <tr> <td>Over \$1,500,000 but not over \$17,000,000</td> <td>\$225,000 plus 5% of the excess over \$1,500,000.</td> </tr> <tr> <td>Over \$17,000,000</td> <td>\$1,000,000.</td> </tr> </tbody> </table> |   | If the amount on line 1e, column (a) or (b) is: | The lobbying nontaxable amount is:                       | Not over \$500,000 | 20% of the amount on line 1e. | Over \$500,000 but not over \$1,000,000 | \$100,000 plus 15% of the excess over \$500,000. | Over \$1,000,000 but not over \$1,500,000 | \$175,000 plus 10% of the excess over \$1,000,000. | Over \$1,500,000 but not over \$17,000,000 | \$225,000 plus 5% of the excess over \$1,500,000. | Over \$17,000,000 | \$1,000,000. |  |  |
| If the amount on line 1e, column (a) or (b) is:   | The lobbying nontaxable amount is:  |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Not over \$500,000  | 20% of the amount on line 1e.   |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$500,000 but not over \$1,000,000   | \$100,000 plus 15% of the excess over \$500,000.  |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,000,000 but not over \$1,500,000   | \$175,000 plus 10% of the excess over \$1,000,000.  |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$1,500,000 but not over \$17,000,000  | \$225,000 plus 5% of the excess over \$1,500,000.   |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| Over \$17,000,000   | \$1,000,000.  |   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>g</b>  | Grassroots nontaxable amount (enter 25% of line 1f)   | 120,990   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>h</b>  | Subtract line 1g from line 1a. Enter -0- if line g is more than line a  | 0   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>i</b>  | Subtract line 1f from line 1c. Enter -0- if line f is more than line c  | 0   |  |                    |                               |   |  |   |  |  |   |                   |              |  |  |
| <b>j</b>  | If there is an amount other than zero on either line 1h or line 1i, did the organization file Form 4720 reporting section 4911 tax for this year? |   | <input type="checkbox"/> Yes <input type="checkbox"/> No |                    |                               |   |  |   |  |  |   |                   |              |  |  |

**4-Year Averaging Period Under Section 501(h)****(Some organizations that made a section 501(h) election do not have to complete all of the five columns below. See the instructions for lines 2a through 2f of the instructions.)**

| <b>Lobbying Expenditures During 4-Year Averaging Period</b>         |          |          |          |          |           |
|---|----------|----------|----------|----------|-----------|
| Calendar year (or fiscal year beginning in)                         | (a) 2005 | (b) 2006 | (c) 2007 | (d) 2008 | (e) Total |
| <b>2a</b> Lobbying non-taxable amount                               |          |          | 430,599  | 483,959  | 914,558   |
| <b>b</b> Lobbying ceiling amount<br>(150% of line 2a, column(e))    |          |          |          |          | 1,371,837 |
| <b>c</b> Total lobbying expenditures                                |          |          | 5,654    | 17,000   | 22,654    |
| <b>d</b> Grassroots non-taxable amount                              |          |          | 107,650  | 120,990  | 228,640   |
| <b>e</b> Grassroots ceiling amount<br>(150% of line 2d, column (e)) |          |          |          |          | 342,960   |
| <b>f</b> Grassroots lobbying expenditures                           |          |          |          | 5,000    | 5,000     |

Schedule C (Form 990 or 990-EZ) 2008

**Part II-B To be completed by organizations exempt under section 501(c)(3) that have NOT filed Form 5768 (election under section 501(h)). See the instructions for Schedule C for details.**

|  | (a) |    | (b)    |
|--|-----|----|--------|
|  | Yes | No | Amount |
| <b>1</b> During the year, did the filing organization attempt to influence foreign, national, state or local legislation, including any attempt to influence public opinion on a legislative matter or referendum, through the use of: |     |    |        |
| <b>a</b> Volunteers?   |     |    |        |
| <b>b</b> Paid staff or management (include compensation in expenses reported on lines 1c through 1i)?  |     |    |        |
| <b>c</b> Media advertisements?   |     |    |        |
| <b>d</b> Mailings to members, legislators, or the public?  |     |    |        |
| <b>e</b> Publications, or published or broadcast statements?   |     |    |        |
| <b>f</b> Grants to other organizations for lobbying purposes?  |     |    |        |
| <b>g</b> Direct contact with legislators, their staffs, government officials, or a legislative body?   |     |    |        |
| <b>h</b> Rallies, demonstrations, seminars, conventions, speeches, lectures, or any other means?   |     |    |        |
| <b>i</b> Other activities? If "Yes," describe in Part IV   |     |    |        |
| <b>j</b> Total lines 1c through 1i   |     |    |        |
| <b>2a</b> Did the activities in line 1 cause the organization to be not described in section 501(c)(3)?  |     |    |        |
| <b>b</b> If "Yes," enter the amount of any tax incurred under section 4912   |     |    |        |
| <b>c</b> If "Yes," enter the amount of any tax incurred by organization managers under section 4912  |     |    |        |
| <b>d</b> If the filing organization incurred a section 4912 tax, did it file Form 4720 for this year?  |     |    |        |

**Part III-A To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6). See the instructions for Schedule C for details.**

|   | Yes | No |
|---|-----|----|
| <b>1</b> Were substantially all (90% or more) dues received nondeductible by members?                     |     |    |
| <b>2</b> Did the organization make only in-house lobbying expenditures of \$2,000 or less?                |     |    |
| <b>3</b> Did the organization agree to carryover lobbying and political expenditures from the prior year? |     |    |

**Part III-B To be completed by all organizations exempt under section 501(c)(4), section 501(c)(5), or section 501(c)(6) if BOTH Part III-A, questions 1 and 2 are answered "No" OR if Part III-A, question 3 is answered "Yes." See Schedule C instructions for details.**

|   |           |  |
|---|-----------|--|
| <b>1</b> Dues, assessments and similar amounts from members   | <b>1</b>  |  |
| <b>2</b> Section 162(e) non-deductible lobbying and political expenditures (do not include amounts of political expenses for which the section 527(f) tax was paid).  |           |  |
| <b>a</b> Current year   | <b>2a</b> |  |
| <b>b</b> Carryover from last year   | <b>2b</b> |  |
| <b>c</b> Total  | <b>2c</b> |  |
| <b>3</b> Aggregate amount reported in section 6033(e)(1)(A) notices of nondeductible section 162(e) dues  | <b>3</b>  |  |
| <b>4</b> If notices were sent and the amount on line 2c exceeds the amount on line 3, what portion of the excess does the organization agree to carryover to the reasonable estimate of nondeductible lobbying and political expenditure next year? | <b>4</b>  |  |
| <b>5</b> Taxable amount of lobbying and political expenditures (line 2c total minus 3 and 4)  | <b>5</b>  |  |

**Part IV Supplemental Information**

Complete this part to provide the descriptions required for Part I-A, line 1, Part I-B, line 4, Part I-C, line 5, and Part II-B, line 1i.

Also, complete this part for any additional information.

**Schedule C, Part II-A, Explanation of Four Year Averaging**

**The Organization did not spend funds on lobbying prior to 2007.**



SCHEDULE D (Form 990)

Department of the Treasury Internal Revenue Service

Supplemental Financial Statements

Attach to Form 990. To be completed by organizations that answered "Yes," to Form 990, Part IV, line 6, 7, 8, 9, 10, 11, or 12.

OMB No. 1545-0047

2008

Open to Public Inspection

Name of the organization

D.C. Central Kitchen, Inc.

Employer identification number

52-1584936

Part I Organizations Maintaining Donor Advised Funds or Other Similar Funds or Accounts. Complete if the organization answered "Yes" to Form 990, Part IV, line 6.

Table with 3 columns: Question, (a) Donor advised funds, (b) Funds and other accounts. Rows include total number at end of year, aggregate contributions, aggregate grants, aggregate value, and two questions about donor advisement and grant fund usage.

Part II Conservation Easements. Complete if the organization answered "Yes" to Form 990, Part IV, line 7.

Table with 2 columns: Question, Held at the End of the Year. Rows include purpose(s) of conservation easements, total number of easements, total acreage, and various monitoring and reporting questions.

Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets. Complete if the organization answered "Yes" to Form 990, Part IV, line 8.

Table with 2 columns: Question, Amount. Rows include questions about reporting art and historical treasures, and amounts for revenues and assets.

**Part III Organizations Maintaining Collections of Art, Historical Treasures, or Other Similar Assets (continued)**

- 3 Using the organization's accession and other records, check any of the following that are a significant use of its collection items (check all that apply):
- a  Public exhibition
  - b  Scholarly research
  - c  Preservation for future generations
  - d  Loan or exchange programs
  - e  Other \_\_\_\_\_
- 4 Provide a description of the organization's collections and explain how they further the organization's exempt purpose in Part XIV.
- 5 During the year, did the organization solicit or receive donations of art, historical treasures, or other similar assets to be sold to raise funds rather than to be maintained as part of the organization's collection?  Yes  No

**Part IV Trust, Escrow and Custodial Arrangements. Complete if organization answered "Yes" to Form 990, Part IV, line 9, or reported an amount on Form 990, Part X, line 21.**

- 1a Is the organization an agent, trustee, custodian or other intermediary for contributions or other assets not included on Form 990, Part X?  Yes  No
- b If "Yes," explain the arrangement in Part XIV and complete the following table:
- |                                 | Amount |
|---------------------------------|--------|
| c Beginning balance             | 1c     |
| d Additions during the year     | 1d     |
| e Distributions during the year | 1e     |
| f Ending balance                | 1f     |
- 2a Did the organization include an amount on Form 990, Part X, line 21?  Yes  No
- b If "Yes," explain the arrangement in Part XIV.

**Part V Endowment Funds. Complete if organization answered "Yes" to Form 990, Part IV, line 10.**

|  | (a) Current year | (b) Prior year | (c) Two years back | (d) Three years back | (e) Four years back |
|--|------------------|----------------|--------------------|----------------------|---------------------|
| 1a Beginning of year balance                     |                  |                |                    |                      |                     |
| b Contributions                                  |                  |                |                    |                      |                     |
| c Investment earnings or losses                  |                  |                |                    |                      |                     |
| d Grants or scholarships                         |                  |                |                    |                      |                     |
| e Other expenditures for facilities and programs |                  |                |                    |                      |                     |
| f Administrative expenses                        |                  |                |                    |                      |                     |
| g End of year balance                            |                  |                |                    |                      |                     |

- 2 Provide the estimated percentage of the year end balance held as:
- a Board designated or quasi-endowment ▶ \_\_\_\_\_ %
  - b Permanent endowment ▶ \_\_\_\_\_ %
  - c Term endowment ▶ \_\_\_\_\_ %
- 3a Are there endowment funds not in the possession of the organization that are held and administered for the organization by:
- |                             | Yes    | No |
|-----------------------------|--------|----|
| (i) unrelated organizations | 3a(i)  |    |
| (ii) related organizations  | 3a(ii) |    |
- b If "Yes" to 3a(ii), are the related organizations listed as required on Schedule R?  Yes  No
- 4 Describe in Part XIV the intended uses of the organization's endowment funds.

**Part VI Investments—Land, Buildings, and Equipment. See Form 990, Part X, line 10.**

| Description of investment  | (a) Cost or other basis (investment) | (b) Cost or other basis (other) | (c) Depreciation | (d) Book value |
|--|--------------------------------------|---------------------------------|------------------|----------------|
| 1a Land  |                                      |                                 |                  |                |
| b Buildings  |                                      |                                 |                  |                |
| c Leasehold improvements   |                                      | <b>168,516</b>                  | <b>64,360</b>    | <b>104,156</b> |
| d Equipment  |                                      | <b>379,427</b>                  | <b>162,904</b>   | <b>216,523</b> |
| e Other  |                                      |                                 |                  |                |
| <b>Total.</b> Add lines 1a–1e. (Column (d) should equal Form 990, Part X, column (B), line 10(c).) |                                      |                                 |                  | <b>320,679</b> |



**Part XI Reconciliation of Change in Net Assets from Form 990 to Financial Statements**

|    |  |    |           |
|----|--|----|-----------|
| 1  | Total revenue (Form 990, Part VIII, column (A), line 12)                         | 1  | 6,236,211 |
| 2  | Total expenses (Form 990, Part IX, column (A), line 25)                          | 2  | 5,987,770 |
| 3  | Excess or (deficit) for the year. Subtract line 2 from line 1                    | 3  | 248,441   |
| 4  | Net unrealized gains (losses) on investments                                     | 4  | -691,412  |
| 5  | Donated services and use of facilities   | 5  |           |
| 6  | Investment expenses  | 6  |           |
| 7  | Prior period adjustments   | 7  |           |
| 8  | Other (Describe in Part XIV)   | 8  | -257,173  |
| 9  | Total adjustments (net). Add lines 4-8   | 9  | -948,585  |
| 10 | Excess or (deficit) for the year per financial statements. Combine lines 3 and 9 | 10 | -700,144  |

**Part XII Reconciliation of Revenue per Audited Financial Statements With Revenue per Return**

|   |   |    |           |
|---|---|----|-----------|
| 1 | Total revenue, gains, and other support per audited financial statements          | 1  | 6,727,184 |
| 2 | Amounts included on line 1 but not on Form 990, Part VIII, line 12:               |    |           |
| a | Net unrealized gains on investments   | 2a | -691,412  |
| b | Donated services and use of facilities  | 2b | 370,327   |
| c | Recoveries of prior year grants   | 2c |           |
| d | Other (Describe in Part XIV)  | 2d |           |
| e | Add lines 2a through 2d   | 2e | -321,085  |
| 3 | Subtract line 2e from line 1  | 3  | 7,048,269 |
| 4 | Amounts included on Form 990, Part VIII, line 12, but not on line 1:              |    |           |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                  | 4a |           |
| b | Other (Describe in Part XIV)  | 4b | -812,058  |
| c | Add lines 4a and 4b   | 4c | -812,058  |
| 5 | Total revenue. Add lines 3 and 4c. (This should equal Form 990, Part 1, line 12.) | 5  | 6,236,211 |

**Part XIII Reconciliation of Expenses per Audited Financial Statements With Expenses per Return**

|   |  |    |            |
|---|--|----|------------|
| 1 | Total expenses and losses per audited financial statements                         | 1  | 7,427,328  |
| 2 | Amounts included on line 1 but not on Form 990, Part IX, line 25:                  |    |            |
| a | Donated services and use of facilities   | 2a | 370,327    |
| b | Prior year adjustments   | 2b |            |
| c | Losses reported on Form 990, Part IX, line 25                                      | 2c |            |
| d | Other (Describe in Part XIV)   | 2d |            |
| e | Add lines 2a through 2d  | 2e | 370,327    |
| 3 | Subtract line 2e from line 1   | 3  | 7,057,001  |
| 4 | Amounts included on Form 990, Part IX, line 25, but not on line 1:                 |    |            |
| a | Investment expenses not included on Form 990, Part VIII, line 7b                   | 4a |            |
| b | Other (Describe in Part XIV)   | 4b | -1,069,231 |
| c | Add lines 4a and 4b  | 4c | -1,069,231 |
| 5 | Total expenses. Add lines 3 and 4c. (This should equal Form 990, Part I, line 18.) | 5  | 5,987,770  |

**Part XIV Supplemental Information**

Complete this part to provide the descriptions required for Part II, lines 3, 5, and 9; Part III, lines 1a and 4; Part IV, lines 1b and 2b; Part V, line 4; Part X; Part XI, line 8; Part XII, lines 2d and 4b; and Part XIII, lines 2d and 4b.

**Part X - Liability Under FIN 48 Footnote**

The Corporation has elected to defer the application of Financial Accounting Standards Board Interpretation No. 48, Accounting for Uncertainty in Income Taxes, until the fiscal year beginning January 1, 2009 (or other applicable date). The Organization has not taken any uncertain tax positions and, therefore, has no policy for evaluating them.

**Part XIV Supplemental Information** (continued)

Part XI, Line 8 - Reconciliation of Changes - Other

Affiliate The Campus Kitchen Project \$ 851,414

Fundraising income/expense \$ -39,356

Affiliate The Campus Kitchens Project, Inc. \$ -1,108,587

Fundraising income/expense \$ 39,356

Part XII, Line 4b - Revenue Amounts Included on Return - Other

Affiliate The Campus Kitchen Project \$ -851,414

Fundraising income/expense \$ 39,356

Part XIII, Line 4b - Expense Amounts Included on Return - Other

Affiliate The Campus Kitchens Project, Inc. \$ -1,108,587

Fundraising income/expense \$ 39,356



**Part II Fundraising Events.** Complete if the organization answered "Yes" to Form 990, Part IV, line 18, or reported more than \$15,000 on Form 990-EZ, line 6a. List events with gross receipts greater than \$5,000.

|                 |   | (a) Event #1  | (b) Event #2 | (c) Other Events | (d) Total Events                |
|-----------------|---|---|--------------|------------------|---------------------------------|
|                 |   | <b>Capital Food Fi</b>                                      |              | <b>None</b>      | (Add col. (a) through col. (c)) |
|                 |   | (event type)  | (event type) | (total number)   |                                 |
| Revenue         | 1   | Gross receipts  | 275,234      |                  | 275,234                         |
|                 | 2   | Less: Charitable contributions                              | 180,109      |                  | 180,109                         |
|                 | 3   | Gross revenue (line 1 minus line 2)                         | 95,125       |                  | 95,125                          |
| Direct Expenses | 4   | Cash prizes   |              |                  |                                 |
|                 | 5   | Non-cash prizes   |              |                  |                                 |
|                 | 6   | Rent/facility costs   | 18,322       |                  | 18,322                          |
|                 | 7   | Other direct expenses                                       | 4,000        |                  | 4,000                           |
|                 | 8   | Direct expense summary. Add lines 4 through 7 in column (d) |              |                  |                                 |
| 9               | Net income summary. Combine lines 3 and 8 in column (d) |   |              |                  | 72,803                          |

**Part III Gaming.** Complete if the organization answered "Yes" to Form 990, Part IV, line 19, or reported more than \$15,000 on Form 990-EZ, line 6a.

|                 |  | (a) Bingo             | (b) Pull tabs/Instant bingo/progressive bingo | (c) Other gaming | (d) Total gaming (Add col. (a) through col. (c)) |
|-----------------|--|-----------------------|---|------------------|--|
|                 |  |                       |   |                  |  |
| Revenue         | 1  | Gross revenue         |   |                  |  |
| Direct Expenses | 2  | Cash prizes           |   |                  |  |
|                 | 3  | Non-cash prizes       |   |                  |  |
|                 | 4  | Rent/facility costs   |   |                  |  |
|                 | 5  | Other direct expenses |   |                  |  |
|                 | 6  | Volunteer labor       | Yes %<br>No                                   | Yes %<br>No      | Yes %<br>No                                      |
| 7               | Direct expense summary. Add lines 2 through 5 in column (d)    |                       |   |                  |  |
| 8               | Net gaming income summary. Combine lines 1 and 7 in column (d) |                       |   |                  |  |

9 Enter the state(s) in which the organization operates gaming activities: \_\_\_\_\_

a Is the organization licensed to operate gaming activities in each of these states? \_\_\_\_\_

b If "No," Explain: \_\_\_\_\_

10a Were any of the organization's gaming licenses revoked, suspended or terminated during the tax year? \_\_\_\_\_

b If "Yes," Explain: \_\_\_\_\_

11 Does the organization operate gaming activities with nonmembers? \_\_\_\_\_

12 Is the organization a grantor, beneficiary or trustee of a trust or a member of a partnership or other entity formed to administer charitable gaming? \_\_\_\_\_

|     | Yes | No |
|-----|-----|----|
| 9a  |     |    |
| 10a |     |    |
| 11  |     |    |
| 12  |     |    |

**13** Indicate the percentage of gaming activity operated in:

|          |                                   |            |   |
|----------|-----------------------------------|------------|---|
| <b>a</b> | The organization's facility ..... | <b>13a</b> | % |
| <b>b</b> | An outside facility .....         | <b>13b</b> | % |

**14** Provide the name and address of the person who prepares the organization's gaming/special events books and records:

Name ▶ .....

Address ▶ .....

**15a** Does the organization have a contract with a third party from whom the organization receives gaming revenue? .....

**15a**

**b** If "Yes," enter the amount of gaming revenue received by the organization ▶ \$ ..... and the amount of gaming revenue retained by the third party ▶ \$ .....

**c** If "Yes," enter name and address:

Name ▶ .....

Address ▶ .....

**16** Gaming manager information:

Name ▶ .....

Gaming manager compensation ▶ \$ .....

Description of services provided ▶ .....

Director/officer       Employee       Independent contractor

**17** Mandatory distributions:

**a** Is the organization required under state law to make charitable distributions from the gaming proceeds to retain the state gaming license? .....

**17a**

**b** Enter the amount of distributions required under state law distributed to other exempt organizations or spent in the organization's own exempt activities during the tax year ▶ \$ .....

**SCHEDULE M  
(Form 990)**

**NonCash Contributions**

OMB No. 1545-0047

**2008**

**Open To Public  
Inspection**

▶To be completed by organizations that answered "Yes"  
on Form 990, Part IV, lines 29 or 30.

▶Attach to Form 990.

Department of the Treasury  
Internal Revenue Service

Name of the organization

**D.C. Central Kitchen, Inc.**

Employer identification number  
**52-1584936**

**Part I Types of Property**

|  | (a)<br>Check if<br>applicable | (b)<br>Number of Contributions | (c)<br>Revenues reported on<br>Form 990, Part VIII, line 1g | (d)<br>Method of determining<br>revenues |
|--|-------------------------------|--------------------------------|---|--|
| 1 Art—Works of art   |                               |                                |   |  |
| 2 Art—Historical treasures   |                               |                                |   |  |
| 3 Art—Fractional interests   |                               |                                |   |  |
| 4 Books and publications   |                               |                                |   |  |
| 5 Clothing and household<br>goods                                  |                               |                                |   |  |
| 6 Cars and other vehicles  |                               |                                |   |  |
| 7 Boats and planes   |                               |                                |   |  |
| 8 Intellectual property  |                               |                                |   |  |
| 9 Securities—Publicly traded                                       |                               |                                |   |  |
| 10 Securities—Closely held stock                                   |                               |                                |   |  |
| 11 Securities—Partnership, LLC,<br>or trust interests              |                               |                                |   |  |
| 12 Securities—Miscellaneous  |                               |                                |   |  |
| 13 Qualified conservation<br>contribution (historic<br>structures) |                               |                                |   |  |
| 14 Qualified conservation<br>contribution (other)                  |                               |                                |   |  |
| 15 Real estate—Residential   |                               |                                |   |  |
| 16 Real estate—Commercial  |                               |                                |   |  |
| 17 Real estate—Other   |                               |                                |   |  |
| 18 Collectibles  |                               |                                |   |  |
| 19 Food inventory  | <b>X</b>                      | <b>751523</b>                  | <b>1,257,073</b>  | <b>Est Fair Value per pound</b>          |
| 20 Drugs and medical supplies                                      |                               |                                |   |  |
| 21 Taxidermy   |                               |                                |   |  |
| 22 Historical artifacts  |                               |                                |   |  |
| 23 Scientific specimens  |                               |                                |   |  |
| 24 Archeological artifacts   |                               |                                |   |  |
| 25 Other ▶( )  |                               |                                | <b>0</b>  |  |
| 26 Other ▶( )  |                               |                                |   |  |
| 27 Other ▶( )  |                               |                                |   |  |
| 28 Other ▶( )  |                               |                                |   |  |

29 Number of Forms 8283 received by the organization during the tax year for contributions for which the organization completed Form 8283, Part IV, Donee Acknowledgement

**29**

30a During the year, did the organization receive by contribution any property reported in Part I, lines 1-28 that it must hold for at least three years from the date of the initial contribution, and which is not required to be used for exempt purposes for the entire holding period?

|     | Yes | No       |
|-----|-----|----------|
| 30a |     | <b>X</b> |
| 31  |     | <b>X</b> |
| 32a |     | <b>X</b> |

b If "Yes," describe the arrangement in Part II.

31 Does the organization have a gift acceptance policy that requires the review of any non-standard contributions?

32a Does the organization hire or use third parties or related organizations to solicit, process, or sell non-cash contributions?

b If "Yes," describe in Part II.

33 If the organization did not report revenues in column (c) for a type of property for which column (a) is checked, describe in Part II.

**Part II** **Supplemental Information.** Complete this part to provide the information required by Part I, lines 30b, 32b, and 33. Also complete this part for any additional information.

**Schedule M - Supplemental Information**

DCCK received 751,523 pounds of food that would have otherwise gone to waste.

**SCHEDULE O**

(Form 990)

Department of the Treasury  
Internal Revenue Service

Name of the organization

**Supplemental Information to Form 990**

▶ Attach to Form 990. To be completed by organizations to provide additional information for responses to specific questions for the Form 990 or to provide any additional information.

OMB No. 1545-0047

**2008**

Open to Public Inspection

**D.C. Central Kitchen, Inc.**

Employer identification number

**52-1584936**

**Amended Return Explanation**

The form was amended to correctly reflect unrealized investment losses on Schedule D, not as a management and general expense on the Form 990 Part IX.

**Form 990, Part I, Line 6**

Volunteers along with culinary job training students, create meals for Washington DC's homeless shelters.

**Form 990, Part III, Line 4d - All Other Achievements**

First Helping, DCK's street-level outreach program, uses food as a tool to build trust and relationships with people living on the streets of Washington DC. First Helping outreach workers help people who are homeless access the community services they need to break their cycle of homelessness. (1811 referrals)

DCK believes that it is important to promote the ideas that support its mission. To support this effort, DCK's president speaks out around the nation on issues of homelessness, nonprofit management, responsible civic leadership and social entrepreneurship. The V3 Campaign is a project that will make the voice of the social enterprise and non-profit movement heard, its value

Name of the organization

D.C. Central Kitchen, Inc.

Employer identification number

52-1584936

realized, and its votes counted in every election. The goal is to develop a new generation of political leaders who understand the economic contributions of social service organizations, who recognize the potential of social enterprise and micro-credit to reinvigorate communities and who include the sector in their plans to rebuild the economy. (60 communities addressed)

Form 990, Part VI, Line 10 - Organization's Process Used to Review Form 990  
The 990 draft is sent by email to all board members for review prior to filing.

Form 990, Part VI, Line 12c - Enforcement of Conflicts Policy  
The organization requires all directors and officers to prepare a conflict of interest form every year. The Executive Committee of the board reviews the forms and acts on any potential or perceived conflicts.

Form 990, Part VI, Line 15a - Compensation Process for Top Official  
The President of the organization, in consultation with the Board Chairman, determines and approves the pay of the CEO. The President received only one raise (6%) in five years. All salaries of the organization, including the senior staff, are clearly reasonable and comparable to other non-profit organizations of our size and scope.

Form 990, Part VI, Line 15b - Compensation Process for Officers  
The salaries for the officers and key employees are determined by the President, in consultation with the CEO, CFO and/or COO. All salaries of

Name of the organization

D.C. Central Kitchen, Inc.

Employer identification number

52-1584936

the organization, including the senior staff, are clearly reasonable and comparable to other non-profit organizations of our size and scope.

Form 990, Part VI, Line 19 - Governing Documents Disclosure Explanation

The organization's financial documents are available on the organization's website. The conflict of interest and governing documents are made available upon request.

**SCHEDULE R**  
**(Form 990)**

**Related Organizations and Unrelated Partnerships**

OMB No. 1545-0047

**2008**

**Open to Public Inspection**

▶ **Attach to Form 990. To be completed by organizations that answered "Yes" to Form 990, Part IV, line 33, 34, 35, 36, or 37.**

▶ **See separate instructions.**

Department of the Treasury  
Internal Revenue Service

Name of the organization **D.C. Central Kitchen, Inc.** Employer identification number **52-1584936**

**Part I Identification of Disregarded Entities**

| (A)<br>Name, address, and EIN of disregarded entity | (B)<br>Primary activity | (C)<br>Legal domicile (state or foreign country) | (D)<br>Total income | (E)<br>End-of-year assets | (F)<br>Direct controlling entity |
|---|-------------------------|--|---------------------|---------------------------|----------------------------------|
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |
|   |                         |  |                     |                           |                                  |

**Part II Identification of Related Tax-Exempt Organizations**

| (A)<br>Name, address, and EIN of related organization  | (B)<br>Primary activity | (C)<br>Legal domicile (state or foreign country) | (D)<br>Exempt Code section | (E)<br>Public charity status (if section 501(c)(3)) | (F)<br>Direct controlling entity |
|--|-------------------------|--|----------------------------|---|----------------------------------|
| <b>The Campus Kitchens Project, Inc.</b><br><b>425 2nd Street NW</b> <b>55-0825492</b><br><b>Washington DC 20001</b> | <b>Feeding</b>          |  | <b>(c) 3</b>               | <b>7</b>  |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |
|  |                         |  |                            |   |                                  |

**Part III Identification of Related Organizations Taxable as a Partnership**

| (A)<br>Name, address, and EIN of<br>related organization | (B)<br>Primary activity | (C)<br>Legal<br>domicile<br>(state or<br>foreign<br>country) | (D)<br>Direct controlling<br>entity | (E)<br>Predominant<br>income (related,<br>investment,<br>unrelated) | (F)<br>Share of total income | (G)<br>Share of end-of-year<br>assets | (H)<br>Dispro-<br>portionate<br>alloc.? |    | (I)<br>Code V—UBI<br>amount in box 20 of<br>Schedule K-1<br>(Form 1065) | (J)<br>General or<br>managing<br>partner? |    |
|--|-------------------------|--|-------------------------------------|---|------------------------------|---------------------------------------|---|----|---|---|----|
|  |                         |  |                                     |   |                              |                                       | Yes                                     | No |   | Yes                                       | No |
|  |                         |  |                                     |   |                              |                                       |   |    |   |   |    |
|  |                         |  |                                     |   |                              |                                       |   |    |   |   |    |
|  |                         |  |                                     |   |                              |                                       |   |    |   |   |    |
|  |                         |  |                                     |   |                              |                                       |   |    |   |   |    |

**Part IV Identification of Related Organizations Taxable as a Corporation or Trust**

| (A)<br>Name, address, and EIN of related organization | (B)<br>Primary activity | (C)<br>Legal domicile<br>(state or<br>foreign country) | (D)<br>Direct controlling<br>entity | (E)<br>Type of entity<br>(C corp, S corp,<br>or trust) | (F)<br>Share of total income | (G)<br>Share of<br>end-of-year assets | (H)<br>Percentage<br>ownership |
|---|-------------------------|--|-------------------------------------|--|------------------------------|---------------------------------------|--------------------------------|
|   |                         |  |                                     |  |                              |                                       |                                |
|   |                         |  |                                     |  |                              |                                       |                                |
|   |                         |  |                                     |  |                              |                                       |                                |
|   |                         |  |                                     |  |                              |                                       |                                |

**Part V Transactions With Related Organizations**

**Note.** Complete line 1 if any entity is listed in Parts II, III, or IV.

**1** During the tax year, did the organization engage in any of the following transactions with one or more related organizations listed in Parts II-IV?

**a** Receipt of **(i)** interest **(ii)** annuities **(iii)** royalties **(iv)** rent from a controlled entity

**b** Gift, grant, or capital contribution to other organization(s)

**c** Gift, grant, or capital contribution from other organization(s)

**d** Loans or loan guarantees to or for other organization(s)

**e** Loans or loan guarantees by other organization(s)

**f** Sale of assets to other organization(s)

**g** Purchase of assets from other organization(s)

**h** Exchange of assets

**i** Lease of facilities, equipment, or other assets to other organization(s)

**j** Lease of facilities, equipment, or other assets from other organization(s)

**k** Performance of services or membership or fundraising solicitations for other organization(s)

**l** Performance of services or membership or fundraising solicitations by other organization(s)

**m** Sharing of facilities, equipment, mailing lists, or other assets

**n** Sharing of paid employees

**o** Reimbursement paid to other organization for expenses

**p** Reimbursement paid by other organization for expenses

**q** Other transfer of cash or property to other organization(s)

**r** Other transfer of cash or property from other organization(s)

|           | Yes      | No       |
|-----------|----------|----------|
| <b>1a</b> |          | <b>X</b> |
| <b>1b</b> |          | <b>X</b> |
| <b>1c</b> |          | <b>X</b> |
| <b>1d</b> |          | <b>X</b> |
| <b>1e</b> |          | <b>X</b> |
| <b>1f</b> |          | <b>X</b> |
| <b>1g</b> |          | <b>X</b> |
| <b>1h</b> |          | <b>X</b> |
| <b>1i</b> |          | <b>X</b> |
| <b>1j</b> |          | <b>X</b> |
| <b>1k</b> |          | <b>X</b> |
| <b>1l</b> |          | <b>X</b> |
| <b>1m</b> |          | <b>X</b> |
| <b>1n</b> | <b>X</b> |          |
| <b>1o</b> |          | <b>X</b> |
| <b>1p</b> |          | <b>X</b> |
| <b>1q</b> |          | <b>X</b> |
| <b>1r</b> |          | <b>X</b> |

**2** If the answer to any of the above is "Yes," see the instructions for information on who must complete this line, including covered relationships and transaction thresholds.

|     | (A)<br>Name of other organization(s)   | (B)<br>Transaction type (a-r) | (C)<br>Amount involved |
|-----|--|-------------------------------|------------------------|
| (1) | <b>The Campus Kitchen Project, Inc</b> | <b>n</b>                      | <b>80,000</b>          |
| (2) |  |                               |                        |
| (3) |  |                               |                        |
| (4) |  |                               |                        |
| (5) |  |                               |                        |
| (6) |  |                               |                        |

